

Japan's MTICCC Takes Center Stage

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Jeff Weniger, CFA

Head of Equity Strategy

Key Takeaways

- “Management That Is Conscious of Cost of Capital” (MTICCC) is a significant driver of the recent bullish trend in the Japanese stock market, with the Nikkei surpassing its 1989 high and the 40,000 level.
- Japan is trying to shift from a cash-hoarding culture to an investment culture, with reforms like the Doubling Asset-Based Income Plan and changes to NISA accounts to encourage equity investments.
- The Japan Exchange Group is encouraging companies that adhere to MTICCC principles, and there's a broader push for asset management industry reform and accountability to shareholders.

Who would have thought that such a benign phrase as *“Management That Is Conscious of Cost of Capital”* (MTICCC from here on) could be a driver of bullish spirits in a stock market?

Though the artificial intelligence (AI) frenzy deserves a hat tip for the Japanese stock market's recent vertical run, MTICCC is probably a bigger driver. The Nikkei has taken out both the long-standing 1989 high and also the psychologically critical 40,000 level.

Figure 1: Nikkei 225



Source: Refinitiv, as of 3/21/24.

For months, the catch-all MTICCC has been used time and again by the Tokyo Stock Exchange (TSE) in its profitability push. Every time the TSE put out a memo, MTICCC has been there in spades. The message is essentially, “Start investing in projects that make economic sense, buy back stock, listen to activists, maybe replace the board of directors. If you don’t, your company’s name is going on our ‘Name and Shame’ List.”

Beyond MTICCC, there is also a push to change Japan’s cash-hoarding culture. Prime Minister Fumio Kishida has made it his mission. The typical Japanese household keeps 54% of its assets in currency and deposits. For context, the figure in the U.S. is 12.6%.

Figure 2: Household Asset Proportions



Source: Bank of Japan, as of 12/31/23. Image by Nikko Asset Management.

Enter Prime Minister Fumio Kishida's "Doubling Asset-Based Income Plan," one of a handful of forces that are driving bullishness for the Japanese market. His goal is to increase the number of Nippon Individual Savings Accounts, or NISAs, which I think of as Japan's "Traditional IRA." Because the equity society isn't accomplished if people open NISAs but put everything in cash, there is a big push for allocations to go into Tokyo-listed corporations.

Figure 3 shows the general outline from Japan's Financial Services Agency (FSA). The only part that is new to me is in the lower left: "improved financial literacy." I am not sure what the FSA is referring to, because I hadn't seen anything along those lines until coming across this exhibit.

Figure 3: The Plan



Source: Japan Financial Services Agency, *Policy Plan for Promoting Japan as a Leading Asset Management Center*, 1/24/24.

Until December 31, there were three kinds of NISA accounts:

1. The Tsumitate NISA, for savings
2. The General NISA (like a Traditional IRA)
3. The Junior NISA, for minors

Effective January 1, 2024, they simplified the program, made it more tax-friendly and allowed bigger contributions.

The one for savings, the Tsumitate NISA, now has an annual contribution limit of ¥1.2 million (\$8,000), a tripling from last year's ¥400,000 (\$2,666).

The General NISA is now called the Long-Term Investment NISA. The contribution limit doubled from ¥1.2 million (\$8,000) to ¥2.4 million (\$16,000). Junior NISAs were eliminated.

Figure 4: NISA System

Current NISA System

	Tsumitate NISA	General NISA
Eligible investments	Mutual funds suitable for long-term investment	Stocks and mutual funds
Eligible persons	Adults + Junior NISA for individual under 20 years old	
Tax exemption period	20 years	5 years
Annual limit	¥400,000	¥1.2 million
Total investment limit	¥8 million	¥6 million

New NISA System (starting in 2024)

	Tsumitate Framework	Long-term Investment
Eligible investments	Mutual funds suitable for long-term investment	Stocks and mutual funds
Launch of system	January 2024	
Persons eligible	Individuals 18 or older (Junior NISA abolished)	
Tax exemption period	Unlimited	
Annual limit	¥1.2 million	¥2.4 million
Total investment limit	¥18 million	

Source: Nippon, *Changes to NISA Aim to Encourage More Investment*, 1/5/2024.

Importantly, until a few weeks ago, the tax exemption timeframe was either 5 or 20 years, depending on the account type. Now the tax exemption period is indefinite, though account size caps apply.

As that money gets invested, the hope is that it will be invested in companies that took to heart the push for MTICCC. Figure 5 is the opening slide of the Japan Exchange Group’s January memo.

Figure 5: There’s That Phrase

Status of Disclosure on “Action to Implement Management that is Conscious of Cost of Capital and Stock Price” (As of the end of December 2023)

Tokyo Stock Exchange, Inc. Listing Department
January 15, 2024



The Japan Exchange Group, which runs the TSE, also created an index that owns a bunch of companies that exemplify the ideal MTICCC corporation. A futures market on the JPX Prime 150 Index commenced March 18; an ETF launched in Tokyo that same day. This is from the JPX's home page (figure 6).

Figure 6: JPX Prime 150 Futures and Funds Are Coming



Finally, Japan is pushing asset management industry reform. Money managers were told to submit a plan that shows how they are committed to bettering their Japanese operations. There are also other plans such as “special zones” for nurturing venture capital expertise (figure 7).

Figure 7: A Portion of the FSA’s Policy Plan

I. Reforming the Asset Management Sector

- Call for major financial groups to develop their plans to describe their asset management business strategy, enhance their investment management capabilities and improve governance
- Develop principles for product governance of asset management companies
 - Clarify the intended customers for individual financial products
 - Verify the balance between expected returns and costs/risks
- Rectify Japan's unique business practices and resolve barriers to entry
 - Encourage single-check calculation of net asset values of investment trusts
- Establish special zones
 - Publish a policy package for the special zones by summer 2024
- Introduce a new program to assist new entrants (Emerging Manager Program)
 - Request financial institutions to use emerging asset managers and not to exclude them simply because their business history is short. Figure out and publish good examples of initiatives in financial groups.
 - In "Asset Owner Principles", include a provision on the treatment of emerging asset managers in the process of fund manager selection.
 - Provide a list of emerging asset managers (Entry List)
 - Deregulate to allow asset managers to outsource middle- and back- office operations

Source: Japan Financial Services Agency, *Policy Plan for Promoting Japan as a Leading Asset Management Center*, 1/24/24.

Finally, investors are encouraged that the Name and Shame initiative is forcing companies to do right by shareholders. As of December 31, about half of Prime Market companies (the big ones) and 19% of Standard Market (small) companies have disclosed their "Action to Implement MTICCC." The theory goes that the passage of time will witness more companies fall in line, ostensibly boosting valuations.

Figure 8: Rising Consciousness

Status of Disclosure on “Action to Implement Management that is Conscious of Cost of Capital and Stock Price”



◆ As of **December 31, 2023**, **49% of Prime Market listed companies (815)** and **19% of Standard Market listed companies (300)** have disclosed information regarding “Action to Implement Management that is Conscious of Cost of Capital and Stock Price.” (Includes companies with a disclosure status of “under consideration”.)

➤ Among Prime Market listed companies whose fiscal year ends in March, **59% of companies (673) have disclosed**, nearly **double from the 31% in July 2023**. (Includes companies with a disclosure status of “under consideration”.)

Note: Figures are based on the number of companies that have included the prescribed keywords in their most recently submitted corporate governance reports as of the end of December 2023.



We have three Japan Funds:

- **DXJ:** WisdomTree Japan Hedged Equity Fund
- **DXJS:** WisdomTree Japan Hedged SmallCap Equity Fund
- **DFJ:** WisdomTree Japan SmallCap Dividend Fund

I also went through our broad Developed Market Funds. The ones that are heaviest in Japan are DLS and DDLS, each with 28% in the country:

- **DLS:** WisdomTree International SmallCap Dividend Fund
- **DDLS:** WisdomTree Dynamic Currency Hedged International SmallCap Equity Fund

Important Risks Related to this Article

There are risks associated with investing, including the possible loss of principal. Foreign investing involves special risks, such as risk of loss from currency fluctuation or political or economic uncertainty.

DXJ: The Fund focuses its investments in Japan, thereby increasing the impact of events and developments in Japan that can adversely affect performance. Investments in currency involve additional special risks, such as credit risk, interest rate fluctuations and derivative investments, which can be volatile and may be less liquid than other securities, and more sensitive to the effect of varied economic conditions. As this Fund can have a high concentration in some issuers, the Fund can be adversely impacted by changes affecting those issuers. Due to the investment strategy of this Fund it may make higher capital gain distributions than other ETFs. Dividends are not guaranteed, and a company currently paying dividends may cease paying dividends at any time. Please read the Fund's prospectus for specific details regarding the Fund's risk profile.

DXJS: Funds focusing their investments on certain sectors and/or smaller companies increase their vulnerability to any single economic or regulatory development. This may result in greater share price volatility. The Fund focuses its investments in Japan, thereby increasing the impact of events and developments in Japan that can adversely affect performance. Investments in currency involve additional special risks, such as credit risk, interest rate fluctuations and derivative investments, which can be volatile and may be less liquid than other securities, and more sensitive to the effect of varied economic conditions. As this Fund can have a high concentration in some issuers, the Fund can be adversely impacted by changes affecting those issuers. Due to the investment strategy of this Fund it may make higher capital gain distributions than other ETFs. Please read the Fund's prospectus for specific details regarding the Fund's risk profile.

DFJ: Funds focusing their investments on smaller companies or certain sectors increase their vulnerability to any single economic or regulatory development. The Fund focuses its investments in Japan, thereby increasing the impact of events and developments in Japan that can adversely affect performance. This may result in greater share price volatility. Please read the Fund's prospectus for specific details regarding the Fund's risk profile.

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